

**Analyst Briefing** 

1Q 2023 – Quarterly Performance Review & Outlook

Overview





**Dhabi Group** (56.1%)



Rated AA+ (Long Term) and A1+ (Short Term)



**Domestic Coverage** 

Presence in over **225 cities** across Pakistan



11 International Branches in 4 countries



Serving around **~6.0 million** customers



Profitability remains robust, benefitting from interest rate hikes and volumetric growth



Deposits (6.0%), Advances (5.8%), Trade (8.0%), Remittances (14.8%)



906 Branches including 296 Islamic Branches



**Touchpoints** 

**73K+** touchpoints in addition to Alfa/IB



**Capital Adequacy Ratio** 

CAR stands at **14.66%** as of Mar 31, 2023



**Staff Strength** 

Staff strength of **14,023** as of Mar 31, 2023



1,392 ATMS & CDMs/ CCDMs across Pakistan



## Balance Sheet Snapshot



Amount PKR mn	Mar-22	Dec-22	Mar-23	YoY	QoQ	<ul> <li>Deposits up 32% YoY – resultant of branch network</li> </ul>
Cash & Bal. with Treasury Bank	111,097	140,613	153,729	38%	9%	expansion, improved staff
Bal with banks	14,223	9,485	18,400	29%	94%	productivity in line with strategy of regaining market
Lending to FI	13,202	115,354	210,800	1497%	83%	share.
Advances (net)	686,446	732,375	697,993	2%	-5%	<ul> <li>Advances growth was 2% (cautious lending strategy),</li> </ul>
Investments (net)	905,174	1,114,407	1,283,986	42%	15%	retail portfolio is reduced as a result of routine
Fixed & Others	118,233	140,963	167,407	42%	19%	settlement.
Total Assets	1,848,376	2,253,197	2,532,315	37%	12%	<ul><li>Investments up 42%; portfolio remained skewed</li></ul>
Deposits	1,178,159	1,486,845	1,554,035	32%	5%	towards short duration PIBs
Sub Loans/ADT1	7,000	14,000	14,000	100%	0%	& T-bills.
Borrowings	443,376	491,180	672,466	52%	37%	<ul><li>Borrowing: higher Repo &amp; SBP refinance.</li></ul>
Other Liabilities	118,627	161,157	187,675	58%	16%	PKR 7bn ADT 1 issued in
Total Liabilities	1,747,162	2,153,182	2,428,177	39%	13%	4Q22.
Paid up Capital	17,772	15,772	15,772	-11%	0%	<ul><li>Reval. surplus reflects price</li></ul>
Reserves	72,900	79,384	90,529	24%	14%	move in bond/equity markets.
Reval Surplus	10,542	4,859	-2,162	n.m	n.m	
Total Equity	101,214	100,015	104,139	3%	4%	Book value per share improves to PKR66.03/sh.
Book Value per Share	56.95	63.41	66.03			

## **Profit & Loss Snapshot**



Amount PKR mn	1Q 22	4Q 22	1Q 23	YoY	QoQ	•
Interest Income	35,817	69,681	75,589	111%	8%	
Interest Expenses	21,528	46,353	47,652	121%	3%	
Net Int Income	14,289	23,328	27,937	96%	20%	
Non Int Income	4,382	4,330	6,552	50%	51%	_ •
Total Income	18,671	27,658	34,489	85%	25%	
Admin expenses	10,282	14,552	14,584	42%	0%	
Other charges	162	257	409	152%	59%	
Non int expense	10,444	14,809	14,993	44%	1%	
Profit before prov	8,226	12,849	19,496	137%	52%	
Provisions	387	4,332	522	35%	-88%	_ •
Profit before tax	7,839	8,517	18,974	142%	123%	
Taxation	2,821	4,401	8,232	192%	87%	
Profit after tax	5,019	4,117	10,743	114%	161%	
Diluted EPS (Rupees)	3.18	2.61	6.81	114%	161%	
DPS (Rupees)*	0.00	2.50	0.00			

 NII grows 96% YoY; growth in earning assets and improved spreads after re-pricing of the well positioned asset book. 1Q-23 NII includes markup suspension reversal.

#### Non-interest income

- Fee Income is up 34%, led by Cards, ADC, followed by Trade/Remittances.
- Increase in forex income on better flows and higher spreads capturing market movements.
- Increase in admin cost due to new branches, donations, inflation & PKR depreciation.
- Provisions represent additional charge (include fx movement & subjective charge) while flood GP reversed as situation improved.

## **Key Ratios**



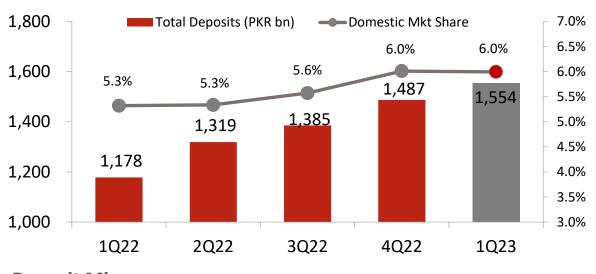
	1Q 22	2Q 22	3Q 22	4Q 22	1Q 23
Yield on Advances	8.6%	10.1%	11.9%	12.4%	14.2%
Yield on Investments	9.7%	11.7%	13.7%	14.6%	15.9%
Cost of Deposits	4.7%	5.7%	7.0%	7.6%	8.0%
Cost of Funds	5.5%	6.9%	8.4%	9.1%	9.6%
NIM	3.6%	4.2%	4.5%	4.6%	5.6%
ROA	1.1%	0.8%	1.0%	0.7%	1.9%
ROE exc. Surplus	22.7%	15.9%	22.2%	17.0%	43.3%
Admin Cost : income	55.1%	46.9%	46.8%	52.6%	42.3%
Gross ADR	60.4%	57.3%	56.1%	51.5%	47.1%
CASA	80.6%	73.4%	74.0%	71.7%	68.0%
CA	46.5%	45.5%	43.6%	44.5%	43.7%
Net Loans (YoY )	17.7%	18.4%	15.3%	8.7%	1.7%
Deposits (YoY)	29.0%	28.6%	33.7%	30.5%	31.9%
NPL ratio	3.4%	3.5%	4.1%	4.0%	4.5%
Coverage	104.9%	109.8%	103.9%	107.6%	103.2%
CAR	14.8%	14.6%	14.5%	13.8%	14.7%

- Improved NIMs owing to interest rate hikes supported by volumetric growth.
- Cost to income falls to 42.3% on strong revenue despite growth initiatives.
- ROE jumps with improved profitability.
- CA maintained around 44%, helped by growing network. Shift from Savings to Term Deposits to capitalize on market opportunities.
- ADR at 47.1% due to cautious lending in view of economic and business conditions.
- NPL ratio at 4.5% due to new classifications and lower gross advances; Coverage at 103%.
- CAR comfortably above the regulatory requirement.

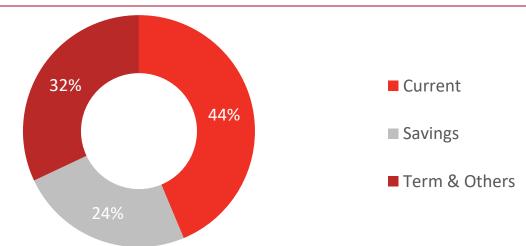


### **Financial Snapshot**

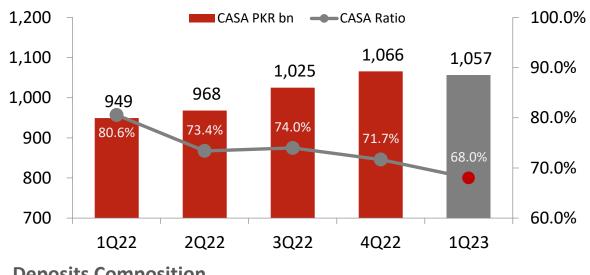
#### **Deposits (PKR bn)** – Domestic Market Share at 6.0%



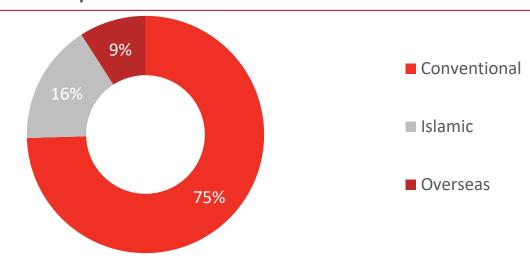
#### **Deposit Mix**



#### **CASA Deposits (PKR bn)** – CASA Ratio at 68%



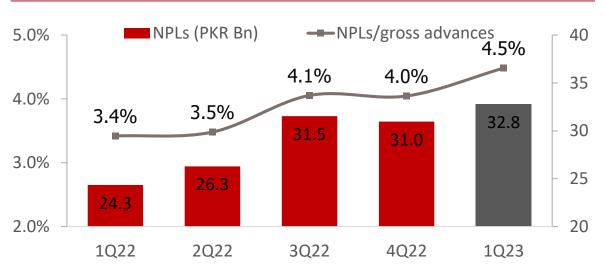
#### **Deposits Composition**



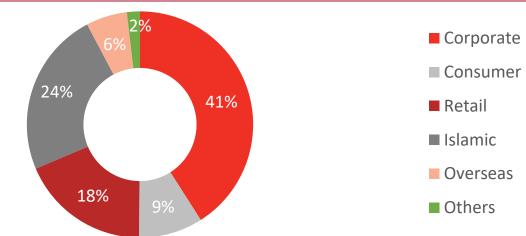
### Quarterly Advances & Asset quality trends



#### infection ratio at 4.5%

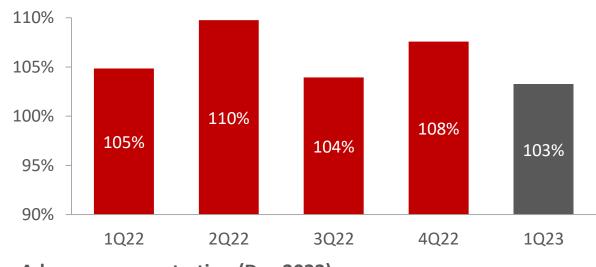


#### **Performing Advances composition**

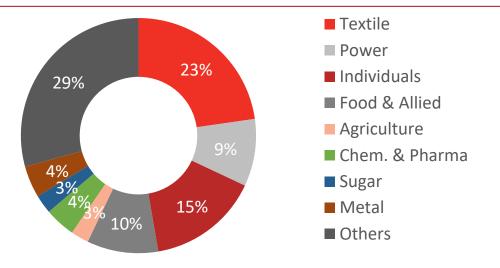


Islamic book comprises of:





#### Advances concentration (Dec 2022)



# Trends Analysis Balance Sheet





Amounts in PKR mn	2017	2018	2019	2020	2021	2022	5yr CAGR
Cash & Bal. With Treasury Bank	70,381	82,408	100,732	99,348	105,606	140,613	14.8%
Balances With Other Banks	3,754	3,875	4,710	6,234	9,783	9,485	20.4%
Lending to FIs	48,896	62,172	71,435	77,306	35,982	115,354	18.7%
Advances (Net)	400,655	501,636	511,236	577,316	673,881	732,375	12.8%
Investments (Net)	400,733	277,660	299,098	547,090	809,214	1,114,407	22.7%
Fixed & Other Assets	74,408	78,466	78,100	77,580	99,856	140,963	13.6%
Total Assets	998,828	1,006,218	1,065,311	1,384,874	1,734,321	2,253,197	17.7%
Deposits	644,985	702,895	782,284	881,767	1,139,045	1,486,845	18.2%
Subordinated Loans	4,991	11,989	11,987	7,000	7,000	14,000	22.9%
Borrowings	207,194	123,738	102,842	314,960	383,809	491,180	18.8%
Bills Payable & Other Liabilities	75,859	91,948	80,170	90,129	104,465	161,157	16.3%
Total Liabilities	933,028	930,571	977,284	1,293,856	1,634,319	2,153,182	18.2%
Paid - up Capital	16,076	17,744	17,772	17,772	17,772	15,772	-0.4%
Reserves & Retained Profit	42,411	50,520	58,889	62,737	70,790	79,384	13.4%
Revaluation Surplus	7,313	7,383	11,367	10,509	11,441	4,859	-7.9%
Total Equity	65,800	75,647	88,028	91,017	100,003	100,015	8.7%

Note: Afghanistan operations are classified as Held for Sale under Other Assets / Liabilities for 2017 & 2018

## Profit & Loss



Amounts in PKR mn	2017	2018	2019	2020	2021	2022	5yr CAGR
Interest Income	56,920	59,672	92,519	92,616	100,402	213,897	30.3%
Interest Expenses	27,354	27,746	47,623	47,911	54,134	136,558	37.9%
Net Int. Income	29,565	31,926	44,896	44,705	46,268	77,340	21.2%
Non Int. Income	9,381	10,431	10,357	12,795	16,254	21,786	18.4%
Total Income	38,946	42,357	55,253	57,499	62,522	99,126	20.5%
Admin expenses	25,131	24,313	29,066	31,443	36,316	49,562	14.5%
Other charges	294	400	777	589	524	935	26.0%
Non int. expense	25,425	24,713	29,843	32,032	36,840	50,497	14.7%
Profit before provisions	13,522	17,645	25,410	25,468	25,682	48,629	29.2%
Provisions	(523)	27	3,029	7,589	2,312	12,468	
Profit before tax	14,045	17,618	22,382	17,878	23,370	36,160	20.8%
Taxation	5,678	6,993	9,686	7,403	9,154	17,954	25.9%
Profit after Tax	8,367	10,625	12,696	10,475	14,217	18,206	16.8%
EPS (PKR) *	5.31	6.74	8.05	6.64	9.01	11.54	
Stock Dividend	-	10.00%	-	-	-	-	
Dividend (% of Paid-up) **	15.00%	25.00%	40.00%	40.00%	40.00%	50.00%	

<sup>\*</sup> EPS is calculated using current number of the shares

<sup>\*\*</sup> Percentage of paid up capital at time of declaration





	2017	2018	2019	2020	2021	2022
Capital Adequacy Ratio (Tier - I)	10.9%	12.2%	13.3%	12.7%	11.1%	11.1%
Capital Adequacy Ratio Total	13.4%	15.0%	16.9%	16.5%	14.4%	13.8%
Net Interest Margins	3.6%	4.0%	5.3%	4.3%	3.4%	4.2%
Admin Cost to Income Ratio	64.8%	57.3%	52.6%	54.7%	58.1%	50.0%
Non - Interest Income as % of Total	25.3%	24.4%	18.7%	22.3%	26.3%	22.0%
Advance to Deposit Ratio (ADR) - Gross	62.1%	71.4%	67.7%	68.1%	61.4%	51.5%
YoY Deposit Growth	1.6%	9.0%	8.2%	12.7%	29.2%	30.5%
YoY Advances Growth	5.8%	25.2%	1.9%	12.9%	16.7%	8.7%
YoY Investments Growth	3.0%	-30.7%	6.0%	82.9%	47.9%	37.7%
Current Deposits Ratio	40.1%	40.9%	43.4%	44.7%	44.0%	44.5%
CASA Ratio	76.9%	75.4%	75.9%	77.9%	76.9%	71.7%
NPL Ratio	4.2%	3.6%	4.2%	4.3%	3.5%	4.0%
Coverage Ratio	94.0%	89.0%	83.6%	91.2%	101.9%	107.6%
ROA	0.9%	1.2%	1.3%	0.9%	1.0%	0.9%
ROE Excluding Reval. Surplus	15.5%	16.9%	17.6%	13.2%	17.1%	19.5%
ROE Including Reval. Surplus	13.2%	15.3%	15.4%	11.5%	15.3%	17.9%
Diluted BVPS (Incl. Reval.)	41.72	47.96	55.81	57.71	63.41	63.41

Note: Afghanistan operations are classified as Held for Sale under Other Assets / Liabilities for 2017 & 2018

## **Awards**

## **Awards**





Best Customer Franchise Award 2021

by Pakistan Banking Awards



COMPANIES AWARD, 2021

PSX Top 25 Listed Companies Award 2021



Best Investor Relations, PSX Listed Companies

for the 8th consecutive time, by CFA Society Pakistan



#### Global Transaction Banking Innovation Awards 2021

- Highly Acclaimed Best API Initiative of the Year
- Winner Best Bank for Transaction Banking Services – Pakistan



#### Pakistan Digital Awards 2022

- Best High Impact Campaign Award for Savings Account Campaign
- Best Digital Campaign Award for Home Remittance Campaign
- Best Payment Technology Solution Award for Alfa Business App
- Best Mobile Banking App Award for Alfa App



#### Best Corporate Report Awards 2021

- 1st joint position in banking sector
- 2nd joint position across all sectors



#### **Best Place to Work Awards 2021**

- Best Place to Work in Financial Services Runner Up
- Ranked amongst the Top 10 out of 102 Large Organizations for Best Place to Work



Global Diversity and Inclusion Benchmarks (GDIB) Awards 2021





Bloomberg Code	BAFL PA
Reuters Code	BAFL.KA
Shares Outstanding (mn)	1,577.17
Market Capitalization (PKR bn)**	47,252
Market Capitalization (USD mn)*	166
Average Daily Turnover (mn shares) - 12M	2.12
Average Daily Turnover (USD mn) - 12M	288.09
Current Stock Price** (PKR)	29.96
High / Low** (PKR) - 12M	35.1 / 28.31

<sup>\*</sup>Using PKR / USD parity of PKR 283.88

<sup>\*\*</sup>Stock Price as of May 03, 2023

### **Contact Details**



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This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include statements about our beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates and projections as they are currently available to the management of Bank Alfalah Limited.

Forward-looking statements therefore speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

By their very nature, forward-looking statements involve risks and uncertainties. A number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement