

Analyst Briefing – 2017 Performance Review & Outlook

Snapshot as at December 31, 2017

| Commencement of Operations | 1997 | | | |
|---|---|--|--|--|
| Head Quarters | Karachi | | | |
| Major Sponsors | Dhabi Group | | | |
| Credit Rating (Long Term / Short Term)* | AA+ / A1+ | | | |
| Branches | 638 (Including 152 Islamic Branches) | | | |
| Cities Covered | 225 Cities in Pakistan, 7 Cities Overseas | | | |
| International Presence** | 11 International Branches in 4 Countries | | | |
| Market Share | 5.3% of Deposits | | | |
| Assets | PKR 989bn / USD 9.0bn | | | |
| Deposits | PKR 653bn / USD 5.9bn | | | |
| Net Advances | PKR 401bn / USD 3.6bn | | | |
| Staff Strength | 7,698 | | | |

^{*} Credit Rating Upgraded in 2017

^{**} Dubai Operations launched in 4Q17

Balance Sheet Snapshot

| Amount PKR mn | Dec-16 | Sep-17 | Dec-17 | YoY | QoQ |
|--------------------------|---------|---------------|---------|------|------|
| Cash | 74,071 | 71,520 | 70,381 | -5% | -2% |
| Balance With Banks | 9,373 | 13,106 | 4,509 | -52% | -66% |
| Lending to FI | 30,149 | 53,980 | 48,896 | 62% | -9% |
| Advances (Net) | 378,720 | 397,852 | 400,655 | 6% | 1% |
| Investments (Net) | 389,093 | 400,527 | 400,733 | 3% | 0% |
| Fixed & Others | 36,050 | 32,824 | 63,654 | 77% | 94% |
| Total Assets | 917,456 | 969,808 | 988,829 | 8% | 2% |
| Deposits | 640,944 | 661,223 | 653,406 | 2% | -1% |
| Sub Loans | 8,318 | 6,653 | 4,991 | -40% | -25% |
| Borrowings | 178,311 | 207,840 | 206,224 | 16% | -1% |
| Other Liabilities | 29,759 | 29,579 | 58,408 | 96% | 97% |
| Total Liabilities | 857,332 | 905,296 | 923,029 | 8% | 2% |
| Paid - up Capital | 15,952 | 16,076 | 16,076 | 1% | 0% |
| Reserves | 33,233 | 40,512 | 42,469 | 28% | 5% |
| Revaluation Surplus | 10,940 | 7,925 | 7,255 | -34% | -8% |
| Total Equity | 60,125 | 64,512 | 65,800 | 9% | 2% |

- Balance sheet size increased by 8% YoY to PKR 989bn.
- YoY change in line items distorted on reclassification of Afghanistan operations as Held for Sale. Reflected in Other Assets and Other Liabilities for 2017.
- Advances grew 6% to PKR 401bn. Commercial and Consumer segment both grew more than 20% YoY.
- Investments grew 3% YoY.
 Focus however shifted towards T-bills from PIBs.
- Afghan reclassification hurt both YoY growth in deposits and reported CASA ratio.
- 45bp YoY improvement in cost of deposits better reflection of deposit management during 2017.
- Borrowings grew 16% YoY due to higher repo levels.
- Total equity increased by 9% to PKR 66bn.



Profit & Loss Snapshot

| Amount PKR mn | 3Q17 | 4Q17 | QoQ | 2016 | 2017 | YoY |
|-------------------------|--------|--------|------|--------|--------|-----|
| Interest Income | 14,033 | 14,837 | 6% | 57,144 | 56,919 | 0% |
| Interest Expenses | 7,168 | 7,241 | 1% | 28,153 | 27,639 | -2% |
| Net Interest Income | 6,864 | 7,596 | 11% | 28,991 | 29,281 | 1% |
| NPL Provisions | -378 | 211 | NA | 1,083 | -434 | NA |
| Investment Impairment | -22 | 65 | -NA | 101 | 174 | 73% |
| Non - Interest Income | 2,484 | 1,927 | -22% | 8,907 | 9,894 | 11% |
| Non - Interest Expenses | 6,080 | 7,340 | 21% | 23,692 | 25,389 | 7% |
| Profit Before Tax | 3,668 | 1,908 | -48% | 13,023 | 14,045 | 8% |
| Taxation | 1,373 | 716 | -48% | 5,123 | 5,678 | 11% |
| Profit After Tax | 2,294 | 1,192 | -48% | 7,900 | 8,367 | 6% |
| EPS (PKR) | 1.43 | 0.74 | | 4.93 | 5.21 | |
| DPS (PKR) | - | 1.50 | | _ | 1.50 | |
| | · | _ | | | | |

- NII maintained through effective balance sheet management despite maturity of high yielding PIBs in 3Q17. Greater reduction in interest expense offset reduction in interest income.
 - Net NPL reversals were recorded at PKR 434mn against the charge of PKR 1.1bn in last year.
- Non interest income grew by 11%; backed by strong growth in fee and commission income.
- Various one-offs and new initiatives caused opex to increase by 7% YoY to PKR 25.4bn.
- PAT increased 6% YoY to PKR 8.4bn with EPS of PKR 5.21 versus PKR 7.9bn and EPS of PKR 4.93 in 2016.



Key Ratios

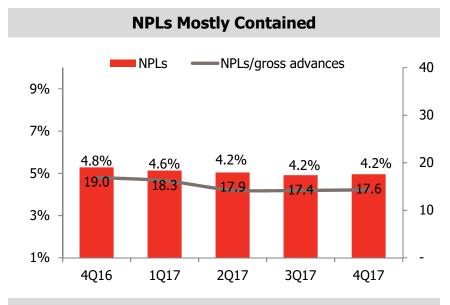
| | 2016 | 1Q17 | 2Q17 | 3Q17 | 4Q17 | 2017 |
|----------------------|-------|-------|-------|-------|-------|-------|
| Yield on Advances | 6.9% | 6.8% | 7.0% | 6.7% | 7.0% | 7.0% |
| Yield on Investments | 7.6% | 7.2% | 7.0% | 6.6% | 6.5% | 6.8% |
| Cost of Deposits | 3.0% | 2.5% | 2.2% | 2.7% | 2.8% | 2.6% |
| NIM | 3.7% | 3.6% | 3.7% | 3.2% | 3.4% | 3.5% |
| ROA | 0.9% | 1.2% | 0.9% | 1.0% | 0.5% | 0.9% |
| ROE Excl. Surplus | 17.4% | 22.0% | 15.8% | 16.6% | 8.3% | 15.5% |
| Admin Cost : Income | 62.5% | 56.6% | 59.6% | 64.2% | 76.7% | 64.1% |
| Gross ADR | 61.8% | 65.7% | 65.0% | 62.6% | 63.8% | 63.8% |
| CASA | 83.3% | 85.0% | 82.9% | 80.4% | 77.1% | 77.1% |
| Net Loans (YoY) | 13.3% | 16.7% | 18.8% | 21.4% | 5.8% | 5.8% |
| Deposits (YoY) | 0.1% | -3.7% | 2.6% | 3.1% | 1.9% | 1.9% |
| NPL Ratio | 4.8% | 4.6% | 4.2% | 4.2% | 4.2% | 4.2% |
| Coverage | 86.1% | 88.3% | 89.3% | 89.8% | 89.2% | 89.2% |
| CAR | 13.2% | 13.2% | 12.7% | 13.4% | 13.7% | 13.7% |

- Despite maturing PIBs, effective balance sheet management helped bank depict QoQ improvement in NIMs.
- 4Q17 cost-to-income ratio deteriorated on account of one-offs. Cost to Income Ratio for 2017 clocked in at 64%.
- The one offs also reflected in the QoQ drop in ROA and ROE.
- Despite subjective / prudent provisions, NPL ratio stayed at 4.2% with adequate coverage of 89.2%.
- CAR strengthened to 13.7%, with further boost expected from closure of ADT-1 issue of PKR 7bn. Pre-IPO has been successfully concluded.
- PKR1.5/share dividend announced for 2017.

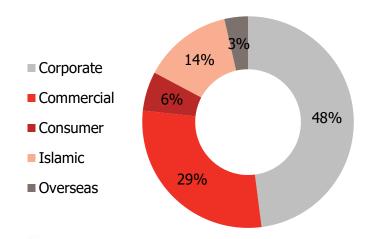




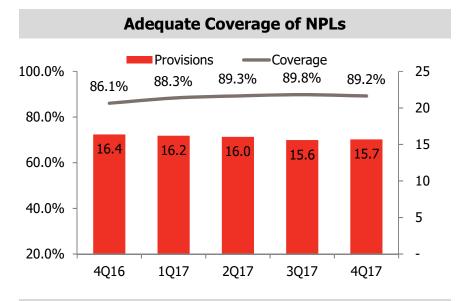
Advances & Asset Quality Trends



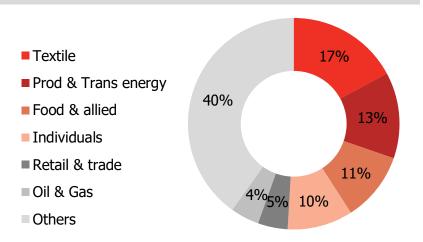
Advances Composition (Dec 2017)



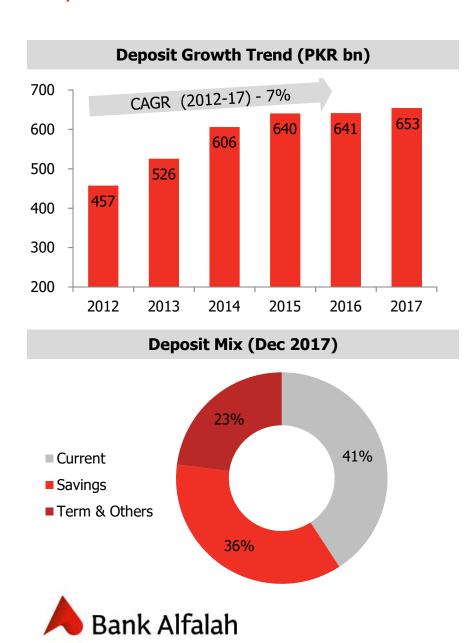


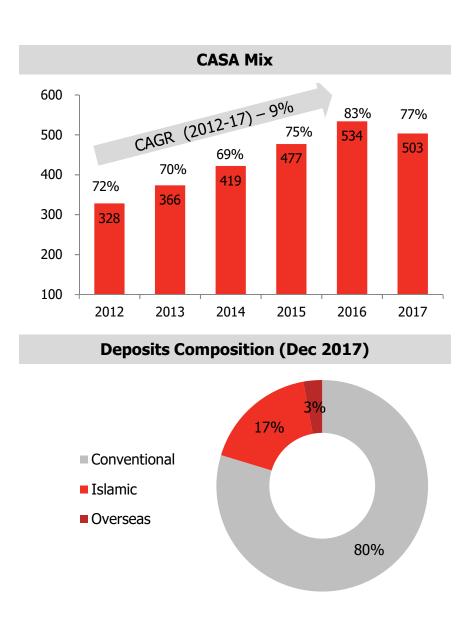


Advances Concentration (Dec 2017)



Deposit Mix & Cost







Balance Sheet Summary

| Amounts in PKR mn | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 5yr CAGR |
|--------------------------------|---------|---------|---------|---------|---------|---------|-------------|
| Cash & Bal. With Treasury Bank | 58,044 | 61,205 | 50,516 | 62,369 | 74,071 | 70,381 | 4% |
| Balances With Other Banks | 26,721 | 34,764 | 12,332 | 16,552 | 9,373 | 4,509 | -30% |
| Lending to Fis | 877 | 2,522 | 18,313 | 27,626 | 30,149 | 48,896 | 123% |
| Advances (Net) | 237,760 | 262,992 | 297,256 | 334,159 | 378,720 | 400,655 | 11% |
| Investments (Net) | 189,487 | 219,690 | 324,319 | 423,100 | 389,093 | 400,733 | 16% |
| Fixed & Other Assets | 23,680 | 30,254 | 40,392 | 38,802 | 36,050 | 63,654 | 22% |
| Total Assets | 536,568 | 611,428 | 743,128 | 902,608 | 917,456 | 988,829 | 13% |
| | | | | | | | |
| Deposits | 457,044 | 525,526 | 605,963 | 640,189 | 640,944 | 653,406 | 7% |
| Subordinated Loans | 5,875 | 9,991 | 9,987 | 9,983 | 8,318 | 4,991 | -3% |
| Borrowings | 21,228 | 23,115 | 55,233 | 172,393 | 178,311 | 206,224 | 58% |
| Other Liabilities | 22,362 | 20,894 | 27,126 | 26,690 | 29,759 | 58,408 | 21% |
| Total Liabilities | 506,509 | 579,526 | 698,309 | 849,255 | 857,332 | 923,029 | 13% |
| | | | | | | | |
| Paid - up Capital | 13,492 | 13,492 | 15,872 | 15,898 | 15,952 | 16,076 | 4% |
| Reserves & Retained Profit | 12,010 | 14,774 | 21,951 | 26,527 | 33,233 | 42,469 | 29% |
| Revaluation Surplus | 4,558 | 3,636 | 6,995 | 10,928 | 10,940 | 7,255 | 10% |
| Total Equity | 30,059 | 31,902 | 44,819 | 53,353 | 60,125 | 65,800 | 17% |



Profit & Loss Summary

| Amounts in PKR mn | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 5yr CAGR |
|---------------------------------|--------|--------|--------|--------|--------|--------|-------------|
| Interest Income | 46,080 | 43,961 | 55,378 | 61,438 | 57,245 | 56,919 | 4% |
| Interest Expense | 27,500 | 27,066 | 33,505 | 32,811 | 28,474 | 27,639 | 0% |
| Net Interest Income | 18,580 | 16,895 | 21,873 | 28,627 | 28,770 | 29,281 | 10% |
| NPL Provisions | 1,850 | 959 | 1,448 | 2,150 | 1,083 | (434) | NA |
| Investment Impairment | 1,709 | 95 | 86 | 137 | 101 | 174 | -37% |
| Post Provisions Interest Income | 15,021 | 15,841 | 20,340 | 26,340 | 27,587 | 29,540 | 14% |
| Non - Interest Income | 7,281 | 8,279 | 8,876 | 8,861 | 8,907 | 9,894 | 6% |
| Operating Expenses | 15,519 | 17,313 | 20,702 | 22,598 | 23,692 | 25,389 | 10% |
| Profit Before Taxation | 6,783 | 6,807 | 8,514 | 12,603 | 13,023 | 14,045 | 16% |
| Taxation | 2,227 | 2,131 | 2,873 | 5,081 | 5,123 | 5,678 | 21% |
| Profit After Taxation | 4,556 | 4,676 | 5,641 | 7,522 | 7,900 | 8,367 | 13% |
| EPS (PKR) | 3.38 | 3.41 | 4.09 | 4.73 | 4.93 | 5.21 | 9.0% |
| Dividend (% of Paid - up) | 20.0% | 20.0% | 20.0% | 10.0% | 0.0% | 15% | |



Key Ratios

| | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 |
|-------------------------------------|-------|-------|-------|-------|-------|-------|
| Capital Adequacy Ratio (Tier - I) | 8.5% | 8.4% | 9.6% | 9.6% | 9.9% | 11.2% |
| Capital Adequacy Ratio Total | 12.6% | 12.1% | 12.8% | 13.3% | 13.2% | 13.7% |
| Net Interest Margins | 4.5% | 3.5% | 3.8% | 4.0% | 3.6% | 3.5% |
| Admin Cost to Income Ratio | 60.0% | 68.8% | 67.3% | 60.3% | 62.5% | 64.1% |
| Non - Interest Income as % of Total | 28.2% | 32.9% | 28.9% | 23.6% | 23.6% | 25.3% |
| Advance to Deposit Ratio (Net) | 52.0% | 50.0% | 49.1% | 52.2% | 59.1% | 61.3% |
| YoY Deposit Growth | 13.9% | 15.0% | 15.3% | 5.6% | 0.1% | 1.9% |
| YoY Advances Growth | 17.9% | 11.4% | 13.0% | 12.4% | 13.3% | 5.8% |
| YoY Investments Growth | 13.8% | 15.9% | 47.6% | 30.5% | -8.0% | 3.0% |
| CASA Ratio* | 71.8% | 69.6% | 69.1% | 74.5% | 83.3% | 77.1% |
| NPL Ratio | 8.8% | 6.5% | 6.2% | 5.3% | 4.8% | 4.2% |
| Coverage Ratio | 62.5% | 69.3% | 70.1% | 83.7% | 86.1% | 89.2% |
| ROA | 0.9% | 0.8% | 0.9% | 1.0% | 0.9% | 0.9% |
| ROE Excluding Reval. Surplus | 19.4% | 18.0% | 18.9% | 19.1% | 17.4% | 15.5% |
| ROE Including Reval. Surplus | 16.8% | 15.6% | 16.1% | 15.2% | 13.6% | 13.2% |
| Book Value / Share (Incl. Reval.) | 22.28 | 23.65 | 28.24 | 33.56 | 37.69 | 40.93 |

^{*} Includes CASA deposits of FIs



Stock Market Related Data

| Bloomberg Code | BAFL PA |
|------------------------------------|---------------|
| Reuters Code | BAFL.KA |
| Shares Outstanding (mn) | 1607.6 |
| Market Capitalization (PKR bn) | 77.2 |
| Market Capitalization (USD mn)* | 698 |
| Average Daily Turnover (mn shares) | 1.5 |
| Average Daily Turnover (USD mn)* | 0.6 |
| Current Stock Price** | 48.02 |
| 12M High / Low** | 50.50 / 35.40 |

^{*} Using PKR / USD parity of PKR 110.7



^{**} Stock price as of March 06, 2018

Disclaimer

This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include statements about our beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates and projections as they are currently available to the management of Bank Alfalah Limited.

Forward-looking statements therefore speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

By their very nature, forward-looking statements involve risks and uncertainties. A number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement



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