

Bank Alfalah Limited

Corporate Briefing

3Q 2020 Performance Review & Outlook

November 2020

Bank Alfalah Limited Introductory Snapshot

| Commencement of Operations | 1997 |
|--|---|
| Head Quarters | Karachi |
| Major Sponsors | Dhabi Group (50%); IFC (15%) |
| Credit Rating (Long Term / Short Term) | AA+ / A1+ |
| Branches | 710 (including 170 Islamic Branches) |
| ATMs/ CDMs | 801/137 |
| Cities Covered | 225 cities in Pakistan, 7 cities overseas |
| International Presence | 11 International Branches in 4 countries |
| Market Share | 4.6% of deposits |
| Assets | PKR 1,244bn / USD 7.5bn |
| Deposits | PKR 820bn / USD 5.0bn |
| Net Advances | PKR 495bn / USD 3.0bn |
| Capital Adequacy Ratio | 18.35% |
| Staff Strength | 10,721 |

Note - Data as of September 30, 2020

Financial Results – 3Q20

Financial Results – 3Q20 Profit & Loss Snapshot

| Amount PKR mn | 9M19 | 9M20 | YoY | 3Q19 | 2Q20 | 3Q20 | YoY | QoQ |
|--------------------|--------|--------|------|--------|--------|--------|------|------|
| Interest Income | 66,465 | 71,736 | 8% | 24,806 | 24,043 | 21,787 | -12% | -9% |
| Interest Expenses | 33,123 | 37,269 | 13% | 13,146 | 12,462 | 10,681 | -19% | -14% |
| Net Int. Income | 33,342 | 34,467 | 3% | 11,660 | 11,580 | 11,106 | -5% | -4% |
| Non Int. Income | 7,076 | 10,024 | 42% | 2,110 | 4,173 | 3,142 | 49% | -25% |
| Total Income | 40,417 | 44,491 | 10% | 13,770 | 15,753 | 14,248 | 3% | -10% |
| Admin expenses | 21,357 | 23,383 | 9% | 7,469 | 7,485 | 7,844 | 5% | 5% |
| Other charges | 551 | 494 | -10% | 187 | 167 | 176 | -6% | 5% |
| Non int. expense | 21,908 | 23,877 | 9% | 7,656 | 7,652 | 8,019 | 5% | 5% |
| Profit before prov | 18,509 | 20,614 | 11% | 6,114 | 8,101 | 6,229 | 2% | -23% |
| Provisions | 2,012 | 6,279 | 212% | 1,033 | 3,261 | 1,490 | 44% | -54% |
| Profit before tax | 16,497 | 14,335 | -13% | 5,082 | 4,840 | 4,738 | -7% | -2% |
| Taxation | 7,254 | 6,004 | -17% | 2,048 | 2,077 | 1,991 | -3% | -4% |
| Profit after tax | 9,243 | 8,331 | -10% | 3,033 | 2,763 | 2,747 | -9% | -1% |
| Diluted EPS (PKR) | 5.20 | 4.69 | -10% | 1.71 | 1.55 | 1.55 | -10% | -1% |
| DPS (Rupees) | 2.00 | 2.00 | 0% | - | - | 2.0 | NM | NM |



- QoQ decline of 4% in NII for 3Q20 due to downward repricing of assets.
- Recovery of Bangladesh related suspended mark-up in 3Q20.
- Fee income grew 40% QoQ in 3Q20. Lower Capital Gains however dragged total non interest income down 25% QoQ.
- Admin cost inched up QoQ due to re-opening of branches post Covid.
- 3Q20 Provisions include equity impairment reversal of ~ PKR 0.3bn and general provision charge of ~PKR 1.5bn, taking total general provisions to PKR3.5bn.
- EPS at PKR1.55 is flat QoQ. With SBP moratorium* ending, BAFL announced a dividend of PKR2/sh.

*As part of the overall Covid plan of SBP, all banks were asked to restrict dividends for two quarters. For BAFL it corresponded to 1Q20 and 2Q20.

Financial Results – 3Q20 Balance Sheet Snapshot

| Amount PKR mn | Sep-19 | Dec-19 | Sep-20 | YoY | YTD |
|----------------------|-----------|-----------|-----------|------|------|
| Cash | 74,457 | 100,732 | 79,502 | 7% | -21% |
| Bal with banks | 5,284 | 4,710 | 3,192 | -40% | -32% |
| Lending to FI | 76,269 | 71,435 | 53,161 | -30% | -26% |
| Advances (net) | 473,077 | 511,236 | 495,888 | 5% | -3% |
| Investments (net) | 350,065 | 299,098 | 539,707 | 54% | 80% |
| Fixed & Others | 69,581 | 78,100 | 72,332 | 4% | -7% |
| Total Assets | 1,048,732 | 1,065,311 | 1,243,782 | 19% | 17% |
| Deposits | 711,262 | 782,284 | 820,066 | 15% | 5% |
| Sub Loans/ADT1 | 11,987 | 11,987 | 7,000 | -42% | -42% |
| Borrowings | 173,108 | 102,842 | 234,175 | 35% | 128% |
| Other Liabilities | 69,709 | 80,170 | 88,807 | 27% | 11% |
| Total Liabilities | 966,065 | 977,284 | 1,150,048 | 19% | 18% |
| Paid up Capital | 17,772 | 17,772 | 17,772 | 0% | 0% |
| Reserves | 55,693 | 58,889 | 65,009 | 17% | 10% |
| Reval. Surplus | 9,203 | 11,367 | 10,952 | 19% | -4% |
| Total Equity | 82,667 | 88,028 | 93,733 | 13% | 6% |
| Book Value per Share | 46.52 | 49.53 | 52.74 | 13% | 6% |



- Cash decreased 21% YTD, primarily on the basis of seasonal and one-off increase in Dec-19.
- Advances grew 5% YoY with a marginal decline of 3% YTD, primarily attributable to Covid related slowdown.
- Investments grew 80% YTD driven by 1.3x growth in PIB's and 2.6x growth in T-Bills.
- Deposits reflected growth of 5% YTD (15% YoY) with CA ratio recorded at 46%.
- Decline in Sub Loans reflects exercise of Call Option on outstanding TFC during 2Q20.
- Borrowings grew by 2.3x on YTD basis, corresponding to an increase in Investments
- BVPS stands at PKR 52.7/sh, up 13% YoY.

Financial Results – 3Q20 Key Ratios

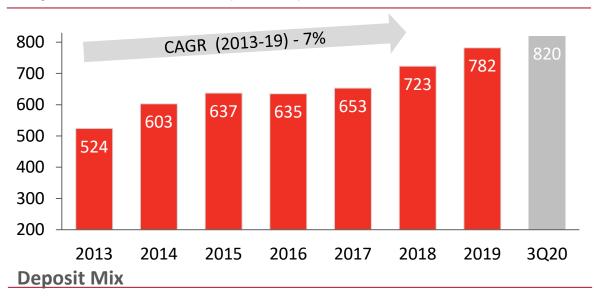
| | 2Q19 | 3Q19 | 4Q19 | 1Q20 | 2Q20 | 3Q20 |
|--------------------------------|-------|-------|-------|-------|--------|--------|
| Yield on Advances | 10.9% | 12.6% | 12.7% | 12.5% | 9.7% | 8.2% |
| Yield on Investments | 8.8% | 10.6% | 10.6% | 10.6% | 9.6% | 8.2% |
| Cost of Deposits | 4.6% | 5.1% | 5.9% | 5.8% | 4.2% | 3.3% |
| Cost of Funds | 5.2% | 6.4% | 6.9% | 6.6% | 5.1% | 4.2% |
| NIM | 5.2% | 5.5% | 5.3% | 5.3% | 4.6% | 4.1% |
| ROA | 1.4% | 1.2% | 1.4% | 1.1% | 1.0% | 0.9% |
| ROE exc. Surplus | 17.3% | 16.3% | 18.3% | 14.7% | 14.1% | 14.2% |
| Admin Cost : income | 54.2% | 54.2% | 52.0% | 55.6% | 47.5% | 49.4% |
| Gross ADR | 69.0% | 69.0% | 67.7% | 68.9% | 66.5% | 63.4% |
| CASA | 82.5% | 78.9% | 75.9% | 79.3% | 79.9% | 81.2% |
| СА | 49.6% | 45.1% | 43.4% | 44.2% | 46.3% | 46.0% |
| Net Loans (YoY) | 3.0% | 0.0% | 1.9% | 7.6% | 4.1% | 4.8% |
| Deposits (YoY) | 9.0% | 4.6% | 8.2% | 9.8% | 9.1% | 15.3% |
| NPL ratio | 3.5% | 4.2% | 4.2% | 4.5% | 4.7% | 4.8% |
| Coverage | 89.2% | 80.6% | 79.1% | 79.3% | 80.5% | 80.0% |
| Coverage (incl. Gen Provision) | 94.6% | 85.0% | 83.6% | 83.3% | 92.1% | 97.7% |
| CAR | 16.8% | 16.9% | 16.9% | 17.3% | 17.67% | 18.35% |



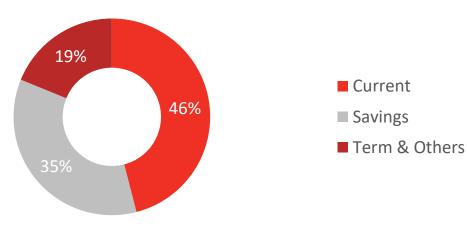
- NIM for 3Q20 reflected compression from repricing of assets following the 625bp easing in 2020.
- ROA and ROE remained relatively stable QoQ at 0.9% and 14.2% respectively.
- Cost to Income Ratio inched up QoQ but remained under the 50% mark.
- NPLs were flat QoQ but contraction in loan book led to higher NPL ratio at 4.8%.
- Specific coverage remained at 80% (no provision required for GoP backed loans).
- Additional PKR1.5bn general provisions, however, took total coverage to 98%.
- CAR for 3Q20 reported at 18.35%.

Appendix

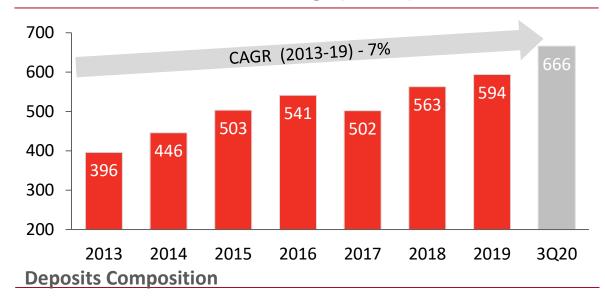
Appendix Quarterly Deposit Mix

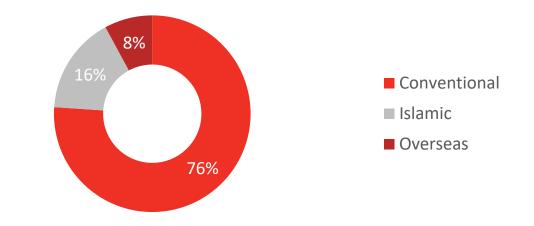


Deposit Growth Trend* (PKR bn)



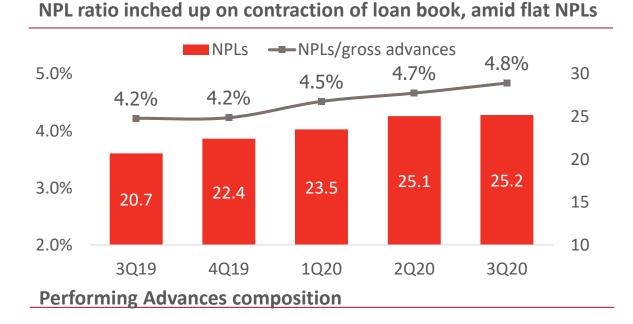
CASA Continues to Remain Strong* (PKR bn)





*Afghanistan Operations added back on line-by-line basis for ease of comparison

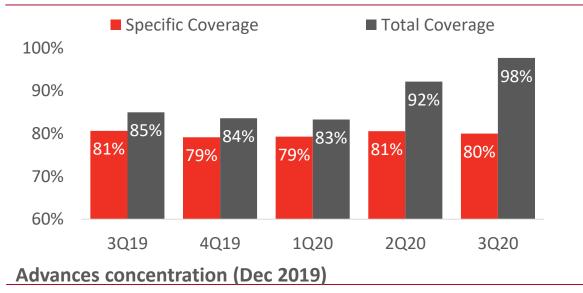
Appendix Quarterly Advances & Asset quality trends

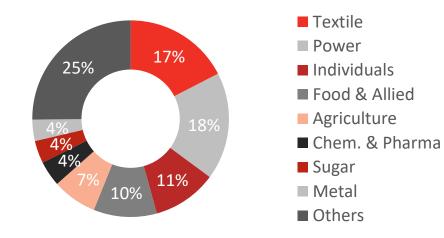


5% 15% 51% 23% 6%



Specific coverage at 80% (GoP NPL factor); Total coverage at 98%







Appendix Balance Sheet



| Amounts in PKR mn | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 5yr CAGR |
|-----------------------------------|---------|---------|---------|---------|-----------|-----------|----------|
| Cash & Bal. With Treasury Bank | 50,516 | 62,369 | 74,071 | 70,381 | 82,408 | 100,732 | 15% |
| Balances With Other Banks | 12,332 | 16,552 | 9,373 | 3,754 | 3,875 | 4,710 | -18% |
| Lending to FIs | 18,313 | 27,626 | 30,149 | 48,896 | 62,172 | 71,435 | 31% |
| Advances (Net) | 290,597 | 334,159 | 378,720 | 400,733 | 501,636 | 511,236 | 12% |
| Investments (Net) | 324,319 | 423,100 | 389,093 | 400,655 | 277,660 | 299,098 | -2% |
| Fixed & Other Assets | 59,825 | 54,598 | 48,239 | 74,408 | 78,466 | 78,100 | 5% |
| Total Assets | 755,902 | 918,404 | 929,645 | 998,828 | 1,006,218 | 1,065,311 | 7% |
| Deposits | 603,440 | 636,863 | 634,740 | 644,985 | 702,895 | 782,284 | 5% |
| Subordinated Loans | 9,987 | 9,983 | 8,318 | 4,991 | 11,989 | 11,987 | 4% |
| Borrowings | 55,233 | 172,393 | 178,311 | 207,194 | 123,738 | 102,842 | 13% |
| Bills Payable & Other Liabilities | 42,423 | 45,812 | 48,151 | 75,859 | 91,948 | 80,170 | 13% |
| Total Liabilities | 711,083 | 865,051 | 869,520 | 933,028 | 930,571 | 977,283 | 7% |
| Paid - up Capital | 15,872 | 15,898 | 15,952 | 16,076 | 17,744 | 17,772 | 2% |
| Reserves & Retained Profit | 21,951 | 26,527 | 33,203 | 42,439 | 50,520 | 58,889 | 22% |
| Revaluation Surplus | 6,995 | 10,928 | 10,970 | 7,285 | 7,383 | 11,367 | 10% |
| Total Equity | 44,818 | 53,353 | 60,125 | 65,800 | 75,647 | 88,028 | 14% |

Note: Afghanistan operations are classified as Held for Sale under Other Assets / Liabilities for 2017 & 2018

Appendix Profit & Loss



| Amounts in PKR mn | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 5yr CAGR |
|---------------------------------|--------|--------|--------|--------|--------|--------|----------|
| Interest Income | 55,378 | 61,439 | 57,144 | 56,920 | 59,672 | 92,481 | 11% |
| Interest Expense | 33,505 | 32,811 | 28,153 | 27,354 | 27,746 | 47,623 | 7% |
| Net Interest Income | 21,873 | 28,628 | 28,991 | 29,566 | 31,926 | 44,857 | 15% |
| NPL & Other Provisions | 1,928 | 2,599 | 1,073 | -523 | 27 | 3,029 | 9% |
| Post Provisions Interest Income | 19,945 | 26,029 | 27,918 | 30,089 | 31,899 | 41,829 | 16% |
| Non - Interest Income | 8,876 | 8,860 | 8,907 | 9,381 | 10,431 | 10,396 | 3% |
| Operating Expenses | 20,308 | 22,286 | 23,802 | 25,425 | 24,713 | 29,843 | 8% |
| Profit Before Taxation | 8,513 | 12,603 | 13,024 | 14,045 | 17,618 | 22,382 | 21% |
| Taxation | 2,873 | 5,081 | 5,123 | 5,678 | 6,993 | 9,686 | 28% |
| PAT | 5,640 | 7,522 | 7,900 | 8,367 | 10,625 | 12,696 | 18% |
| Profit for the Year | 5,640 | 7,522 | 7,900 | 8,367 | 10,625 | 12,696 | 18% |
| EPS (PKR) | 3.18 | 4.24 | 4.45 | 4.72 | 5.99 | 7.15 | 18% |
| Stock Dividend | - | - | - | - | 10.00% | - | - |
| Dividend (% of Paid - up)* | 20.00% | 10.00% | 0.00% | 15.00% | 25.00% | 40.00% | 15% |
| | | | | | | | |

Appendix Key Ratios



| 2014 | 2015 | 2016 | 2017 | 2018 | 2019 |
|-------|---|---|--|--|---|
| 9.6% | 9.7% | 9.9% | 10.9% | 12.2% | 13.3% |
| 12.8% | 13.4% | 13.2% | 13.4% | 15.0% | 16.9% |
| 3.8% | 4.0% | 3.6% | 3.6% | 4.0% | 5.3% |
| 67.3% | 60.3% | 62.5% | 64.8% | 57.3% | 52.6% |
| 28.9% | 23.6% | 23.6% | 25.3% | 24.4% | 18.8% |
| 48.2% | 52.5% | 59.7% | 62.1% | 71.4% | 67.7% |
| 15.1% | 5.5% | -0.3% | 1.6% | 9.0% | 8.2% |
| 11.4% | 15.0% | 13.3% | 5.8% | 25.2% | 1.9% |
| 47.6% | 30.5% | -8.0% | 3.0% | -30.7% | 6.0% |
| 35.7% | 38.0% | 45.3% | 40.1% | 40.9% | 43.4% |
| 73.6% | 78.5% | 85.3% | 76.9% | 75.4% | 75.9% |
| 6.4% | 5.4% | 4.8% | 4.2% | 3.6% | 4.2% |
| 70.1% | 83.7% | 86.1% | 89.2% | 84.4% | 79.1% |
| 0.9% | 1.0% | 0.9% | 0.9% | 1.2% | 1.3% |
| 18.9% | 19.1% | 17.4% | 15.5% | 16.9% | 17.6% |
| 16.4% | 15.4% | 13.9% | 13.2% | 15.3% | 15.4% |
| 25.3 | 30.1 | 33.9 | 37.1 | 42.6 | 49.5 |
| | 9.6% 12.8% 3.8% 67.3% 28.9% 48.2% 15.1% 11.4% 47.6% 35.7% 73.6% 6.4% 70.1% 0.9% 18.9% 16.4% | 9.6%9.7%12.8%13.4%3.8%4.0%67.3%60.3%28.9%23.6%48.2%52.5%15.1%5.5%11.4%15.0%47.6%30.5%35.7%38.0%73.6%78.5%6.4%5.4%70.1%83.7%0.9%1.0%18.9%19.1%16.4%15.4% | 9.6% $9.7%$ $9.9%$ $12.8%$ $13.4%$ $13.2%$ $3.8%$ $4.0%$ $3.6%$ $67.3%$ $60.3%$ $62.5%$ $28.9%$ $23.6%$ $23.6%$ $48.2%$ $52.5%$ $59.7%$ $15.1%$ $5.5%$ $-0.3%$ $11.4%$ $15.0%$ $13.3%$ $47.6%$ $30.5%$ $-8.0%$ $35.7%$ $38.0%$ $45.3%$ $73.6%$ $78.5%$ $85.3%$ $6.4%$ $5.4%$ $4.8%$ $70.1%$ $83.7%$ $86.1%$ $0.9%$ $1.0%$ $0.9%$ $18.9%$ $19.1%$ $17.4%$ $16.4%$ $15.4%$ $13.9%$ | 9.6% $9.7%$ $9.9%$ $10.9%$ $12.8%$ $13.4%$ $13.2%$ $13.4%$ $3.8%$ $4.0%$ $3.6%$ $3.6%$ $67.3%$ $60.3%$ $62.5%$ $64.8%$ $28.9%$ $23.6%$ $23.6%$ $25.3%$ $48.2%$ $52.5%$ $59.7%$ $62.1%$ $15.1%$ $5.5%$ $-0.3%$ $1.6%$ $11.4%$ $15.0%$ $13.3%$ $5.8%$ $47.6%$ $30.5%$ $-8.0%$ $3.0%$ $35.7%$ $38.0%$ $45.3%$ $40.1%$ $73.6%$ $78.5%$ $85.3%$ $76.9%$ $6.4%$ $5.4%$ $4.8%$ $4.2%$ $70.1%$ $83.7%$ $86.1%$ $89.2%$ $0.9%$ $1.0%$ $0.9%$ $0.9%$ $18.9%$ $19.1%$ $17.4%$ $15.5%$ $16.4%$ $15.4%$ $13.9%$ $13.2%$ | 9.6% $9.7%$ $9.9%$ $10.9%$ $12.2%$ $12.8%$ $13.4%$ $13.2%$ $13.4%$ $15.0%$ $3.8%$ $4.0%$ $3.6%$ $3.6%$ $4.0%$ $67.3%$ $60.3%$ $62.5%$ $64.8%$ $57.3%$ $28.9%$ $23.6%$ $23.6%$ $25.3%$ $24.4%$ $48.2%$ $52.5%$ $59.7%$ $62.1%$ $71.4%$ $15.1%$ $5.5%$ $-0.3%$ $1.6%$ $9.0%$ $11.4%$ $15.0%$ $13.3%$ $5.8%$ $25.2%$ $47.6%$ $30.5%$ $-8.0%$ $3.0%$ $-30.7%$ $35.7%$ $38.0%$ $45.3%$ $40.1%$ $40.9%$ $73.6%$ $78.5%$ $85.3%$ $76.9%$ $75.4%$ $6.4%$ $5.4%$ $4.8%$ $4.2%$ $3.6%$ $70.1%$ $83.7%$ $86.1%$ $89.2%$ $84.4%$ $0.9%$ $1.0%$ $0.9%$ $0.9%$ $1.2%$ $18.9%$ $19.1%$ $17.4%$ $15.5%$ $16.9%$ $16.4%$ $15.4%$ $13.9%$ $13.2%$ $15.3%$ |

Appendix Stock Market Related Data



| Bloomberg Code | BAFL PA |
|------------------------------------|-------------|
| Reuters Code | BAFL.KA |
| Shares Outstanding (mn) | 1,777.1 |
| Market Capitalization (PKR bn) | 58,770 |
| Market Capitalization (USD mn)* | 354.7 |
| Average Daily Turnover (mn shares) | 1.7 |
| Average Daily Turnover (USD mn)* | 0.6 |
| Current Stock Price** (PKR) | 33.07 |
| 12M High / Low** (PKR) | 28.55/52.99 |
| | |

*Using PKR / USD parity of PKR 166.0 **Stock Price as of Sep 30, 2020

Appendix Awards & Accolades





Best Debit & Credit Cards 2017

For winning the **Customer Choice** Award in Best Debt & Credit Cards for the fourth year in a row



Pakistan Banking Awards 2017 Best Bank

For demonstrating the most significant contribution to national development & for the most effective management of its resources, including its employees, clients, franchises, community and financials



Best Innovative Card Diversity & Inclusion 2017 Award 2017

For innovation in

Card

For proactive and providing customers a progressive new solution through organization that Alfalah Ultra Cashback recognizes the value of diversity



Best Website

of the Year

2017

For Innovation and

distinction in the

digital community

Pakistan Banking Awards Best Customer Franchise

For the most efficient service delivery and attention to customer requirements for the fourth consecutive year (2016-19)



Islamic PAS Award 2017

For the "All you need is Faith" Islamic Banking Campaign in Best in Banking and **Financial Services**

Winner

Best SME

Bank

Pakistan Banking Awards 2018

Best SME Bank

For providing financial support to SME's

and helping them develop a sustainable

growth strategy



Best Loyalty & Rewards Program

For Innovation of Alfalah Orbit Rewards Program



Best Corporate Reports of 2018 PSX Listed Companies Awards

For the 6th Year Running

Relations

Best Corporate Report - Banks (3rd Position)



Pakistan Banking Awards 2019 Best Bank

For demonstrating the most significant contribution to national development & for the most effective management of its resources, including its employees, clients, franchises, 14 community and financials

Appendix Disclaimer



This presentation contains forward-looking statements. Forward-looking statements are statements that are not historical facts; they include statements about our beliefs and expectations and the assumptions underlying them. These statements are based on plans, estimates and projections as they are currently available to the management of Bank Alfalah Limited.

Forward-looking statements therefore speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

By their very nature, forward-looking statements involve risks and uncertainties. A number of important factors could therefore cause actual results to differ materially from those contained in any forward-looking statement





For any queries:

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